Reports and Financial Statements of the University Court

For the year to 31 July 2002

University of St Andrews



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MEMBERSHIP OF THE UNIVERSITY COURT AND COMMITTEES

The Rector, President

Mr A. F. Neil

Senior Governor and Vice-President

Dr J. D. O. Morris (co-opted member, elected Court Senior Governor until 31 July 2002)

The Principal

Dr B. A. Lang

The Deputy Principal and Master of the United College of St. Salvator and St. Leonard

Professor C. A. Vincent

The Chancellor's Assessor

Emeritus Professor D. B. Thomas

The Rector's Assessor

Mr C. Davis

Fife Council

Mr T. M. Dair, Convener

Mr A. D. Arbuckle, Convener's Nominee* (until 22 May 2002)

Assessors of the General Council

Mr J. F. Matthews* (until 22 May 2002, from which date, became a co-opted member)

Mr D. S. Mundie* (until 22 May 2002, from which date, became a co-opted member)

Mr W. Berry (elected Court Senior Governor from 1August 2002)

Mrs C. A. M. Davis

Assessors of the Senatus Academicus

Miss A. J. Kettle

Professor R. A. Piper

Dr F. G. Riddell

Professor P. Winn

Student Representatives

Ms D. Green (until 30 June 2002)

Mr R. O'Hare (from 1 July 2002)

Mr T. Plant* (from 22 May 2002 until 30 June 2002)

Mr M. Biagi* (from 1 July 2002)

Co-opted Members

Dr D. M. Cottam

Mr A. M. MacIntyre

Mrs J. C. Ogilvy

Miss K. M. Patrick

Mr G. R. C. Scott

Clerk of the Court

Mr I. M. Wright

^{*} On the 22 May 2002, the Court received Privy Council approval of Ordinance 121, re-constituting the Court from the date of that approval. The main changes, reflected above, were: the reduction in Fife Council representation, from two members to one; the reduction of Senate Assessors from six to four; the co-option of two of the General Council Assessors, upon the reduction of their total number from four to two; and the addition of Students' Association Vice-President (Representation) to the number of ex-officio student representatives.

MEMBERSHIP OF THE UNIVERSITY COURT AND COMMITTEES

Members Capacity

ACADEMIC AUDIT COMMITTEE

Professor R A Piper (Convener) Senate Assessor on Court

The Vice-Principal (Teaching) ex officio
The Dean of Arts ex officio
The Dean of Science ex officio
The Vice President (Rep) Students' Association ex officio

Dr S Van Heyningen External Assessor

Secretary: the Director of Academic Audit

AUDIT COMMITTEE

Mr D S Mundie (Convener)

Mr R S Murray

Mrs J C Ogilvy

Mr G R C Scott

Professor D B Thomas

Lay member of Court

Court nominee

Court nominee

Court nominee

Secretary: the Clerk of Court

EQUAL OPPORTUNITIES COMMITTEE

Mrs C A M Davis (Convener)

Non-Exec member of Court

The Master ex officio
The Convener, Equal Opportunities Forum ex officio
The Convener, Staff Committee ex officio
The Convener, Student Services Committee ex officio

Ms A J Kettle Non-Exec member of Court

Dr S M Nutley Senate nominee

Mr T R Plant (until 30 June 2002)

Mr M Biagi (from 1 July 2002)

Students' Association nominee

Students' Association nominee

Secretary: the Director of Human Resources

FINANCE COMMITTEE

Mr J F Matthews (Convener)

Lay member of Court

The Principal ex officio
The Quaestor & Factor ex officio

Mr A D Arbuckle (until 22 May 2002)

Non-Exec member of Court

Miss K M Patrick

Non-Exec member of Court

Dr M M A La Manna Senate nominee

Mr W Berry (from 14 December 2001) Non-Exec member of Court

Professor J A Beath (from 14 December 2001) Senate nominee

Secretary: the Controller

INFORMATION POLICY COMMITTEE

Dr F G Riddell (Convener) Non-Exec member of Court

The Vice-Principal (Information) ex officio

Dr D M Cottam Non-Exec member of Court

Dr M P Vysny Senate nominee

Ms D Green (until 30 June 2002)

Mr R O'Hare (from 1 July 2002)

Students' Association nominee

Students' Association nominee

Secretary: the Librarian

NOMINATIONS COMMITTEE

Dr J D O Morris (Convener)

Senior Governor
The Principal

ex officio

The Rt. Hon. Menzies Campbell External Court nominee

Mrs C A M Davis Non-Exec member of Court

Professor P Winn Non-Exec member of Court

Miss A J Kettle
Mon-Exec member of Court
Mr T M Dair
Professor R A Piper
Non-Exec member of Court
Non-Exec member of Court

Secretary: the Clerk of Court

MEMBERSHIP OF THE UNIVERSITY COURT AND COMMITTEES

Members	Capacity
PLANNING AND RESOURCES COMMITTEE	
The Principal (Convener)	ex officio
The Master	ex officio
The Dean of Arts	ex officio
The Dean of Science	ex officio
Convener, Finance Committee	ex officio
Convener, Information Policy Committee	ex officio
Convener, Staff Committee	ex officio
Convener, Student Services Committee	ex officio
Professor N V Richardson	Senate electee
Professor J A Beath	Senate electee
Secretary: the Secretary & Registrar	

REMUNERATION COMMITTEE

Dr J D O Morris (Convener)

The Principal

Senior Governor
ex officio

Mr A M MacIntyre Lay member of Court
Miss K M Patrick Lay member of Court
Secretary: the Director of Human Resources

RISK MANAGEMENT COMMITTEE

Mr W Berry (Convener) Non-Exec member of Court

The Quaestor and Factor ex officio

Dr D M Cottam
Professor P Winn
Non-Exec member of Court
Non-Exec member of Court

Professor A J Torrance Senate nominee Professor J D Woollins Senate nominee

One vacancy External Court nominee

Secretary: the Clerk

STAFF COMMITTEE

Mr A M MacIntyre (Convener)

Lay member of Court

The Principal ex officio
The Master ex officio
The Secretary and Registrar ex officio
The Dean of Divinity ex officio
The Dean of Arts ex officio
The Dean of Science ex officio

Mr D W Loudon Non-Academic Staff Court nominee

Mr D S MundieLay member of CourtMiss K M PatrickLay member of CourtProfessor B RobertsSenate nomineeDr G F San RománSenate nominee

Secretary: the Director of Human Resources

STUDENT SERVICES COMMITTEE

Miss K M Patrick (Convener) Non-Exec member of Court

The Vice-Principal (Student Services) ex officio

Mr A D Arbuckle (until 22 May 2002)

Professor P J Boyle

Mrs J C Ogilvy

Dr S C Whiten

Lay member of Court

Lay member of Court

Senate nominee

Senate nominee

Ms D Green (until 30 June 2002)

Mr T R Plant (until 30 June 2002)

Students' Association nominee

Mr R O'Hare (from 1 July 2002)

Students' Association nominee

Mr M Biagi (from 1 July 2002)

Students' Association nominee

Secretary: the Director of Student Support Services

Scope of the financial statements

The accounts for the year to 31 July 2002 have been prepared in accordance with the Statement of Recommended Practice; Accounting for Further and Higher Education Institutions. As noted in paragraph 1 of the statement of principal accounting policies (Page 16), these accounts have been prepared on a Historical Cost basis.

Payment of creditors

It is the University's policy to obtain the best terms for all business and thus there is no single policy as to the terms used. In agreements negotiated with suppliers, the University endeavours to include and abide by specific payment terms. The average creditor payment period, calculated as a proportion of the year end creditors to aggregate amounts invoiced during the year, was 34 days (2000/01: 32 days).

Equal Opportunities Policy

The University has an Equal Opportunities Policy that applies to all staff and all students. The Policy's aims are that all individuals will be treated with respect and will not be subjected to unfair discrimination in any aspect of university life. The University's aim is that all staff and students, whether existing or potential, receive fair and equal treatment when applying to become, or working as, members of the University. The Equal Opportunities Policy aims to achieve an environment in which instances of unfair discrimination are not tolerated, and in which everyone has the opportunity to develop to their full potential.

This policy includes specific provision for existing and potential employees with disabilities and those from under-represented ethnic and racial groups. The University will actively seek ways to ensure that such individuals are not disadvantaged in their career development by factors relating to their personal circumstances.

Result for the year

The accounts show a surplus for the year of £1.3m. Although £0.7m up on the previous year, this represents a shortfall of £0.6m against that originally predicted; a shortfall entirely attributable to the inclusion of the sale proceeds of Hepburn Hall in last year's result, rather than, as predicted, this year's.

Income was above both that experienced last year and that forecast, the most significant variance, both in terms of last year (up £3m) and in terms of budget (up £2m) being in relation to Income from Research Grants and Contracts. Whilst there was an impressive overall trend of growth, Research Grant included notable contributions from SHEFC initiative-based funding, the Wellcome/Medical Research Council equipment grant scheme and the PPARC funded Physics Interdisciplinary Research Centre. Other significant income variances were in relation to Other Income, up £1.8m on last year and £1.7m on budget, attributable mainly to exceptional increases in student numbers; and in relation to Endowment Income, down £0.5m on last year and £0.2 on budget, despite good relative performance of the University's fund managers in difficult market conditions.

Expenditure was above the expected level principally because of increases in Staff Costs (£2.9m up on last year, £2.8m up on budget) and Other Expenditure (£3m up on last year, £0.3m up on budget) reflecting significantly increased volumes of teaching, research and residence activity. Interest payable fell compared to last year (down £0.2m) and compared to budget (down £0.1m) commensurate with an improved cash position and falling interest rates. Depreciation rose (up £0.5m on last year; £1m up on budget) mainly because of its sensitivity to equipment purchase trends, which were characterised by significant rises in unpredicted initiative funding of Research Equipment.

The Balance Sheet reflects many of the trends outlined above, with Fixed Assets growing in line with significant grant funding of buildings and equipment; Fixed Asset Investments reflecting the

University's investment of £200k in the University Challenge Fund; Endowment Asset values matching the poor performance of stock market; slight increases being experienced in student debt, related to increases in student volume; creditors rising sharply in line with increases in Research Council activity; and a reduction in bank overdraft associated with the positive cash-flow described below.

The Cash Flow statement exhibits a reduction in net debt of £1.6m for the year. The main contributors to the net cash-flow were: in relation to cash-flow from operating activity, increased profitability, and increased research creditors; in relation to returns on investment, diminished endowment income; and in relation to capital investment, the increase in grant funded research projects.

As well as impacting upon the value of Endowment Asset Investments, the poor performance of equity markets has borne heavily on assets of the St. Andrews Superannuation and Life Assurance Scheme, the pension scheme for non-academic staff. Under current accounting practice, the University does not recognise the value of the Scheme's assets, nor the gains and losses thereon, in its accounts; but under the transitional arrangement for the introduction of Financial Reporting Standard 17, full disclosure of the potential effects upon the University's accounts have been revealed in Note 26. Following a formal actuarial review of the scheme in April 2002, the total contribution rates were increased, first from 16% to 18.45% in May 2002, and subsequently to 21.6% on 1 August 2002. The next formal review of the scheme's position will take place in April 2003, at which time the actuary will once again advise upon the long-term adequacy of the contribution rates.

Achievement of Strategic Objectives

In last year's Report and Financial Statements, the University disclosed the outcome of a formal comparison of the practice of the University Court with the requirements of the <u>Guide for Members of Governing Bodies of Scottish Higher Education Institutions and Good Practice Benchmarks</u> (SHEFC Circular 05/99). Progress on compliance with the Benchmarks is reported fully in the Statement on Corporate Governance (Pages 10-13). In relation to the specific recommendation regarding the adoption, monitoring and reporting of a range of financial and non-financial performance measures related to the institution's strategic objectives, it was reported last year that:

The University's recent fundamental revision of its Strategic Planning Process provides, through the formulation and monitoring of detailed operational plans, a means by which the University Court can assess the University's achievement of its Strategic Plan. The results of such a review, at the end of the first annual cycle, will be published and publicly available.

Having now achieved the end of the first annual cycle, this report meets that disclosure commitment: both, above, in terms of financial performance measures; and, below, in relation to operational planning targets for the year ending 31 July 2002:

Admissions: The University met its target in relation to overseas postgraduate and access students, significantly increasing the average entry grades of students. However, during the year, the University exceeded Funding Council number limits in terms of Home/EU undergraduate population because of exceptional demand for places.

Learning and Teaching: The University further supported the development of the skills and knowledge needed by society by refining the flexibility of the degree programme, introducing new degrees, and establishing a new unit, SALTIRE, to support the enhancement of learning and teaching for students and staff. The University has assured and enhanced standards through new regulations and guidelines, internal subject reviews, highly successful quality assessment reviews, and by offering new forms of support for lecturing staff through SALTIRE

Student Support, Progress on a new code of practice for student complaints, a student handbook in both paper and intranet format, plans to tackle student disability issues, engagement of academic staff in pastoral care (in particular through the roles of wardens, disability co-ordinators and advisors of study), the restructuring of the Student Support Service, and the funding of student bursaries has been entirely satisfactory. The University would, however, have liked to achieve more in relation to monitoring of student progress against wider access criteria, the development of effective Personal Development Plans and the formulation of strategies for extracurricular development

Research: The outcomes of the 2001 Research Assessment Exercise have confirmed the University's reputation for high quality research across its entire range of disciplines, in the sciences as well as the arts. With 72% of its academic staff placed in prestigious 5/5* units, the hallmark of which is a significant component of their research attaining international excellence, the University of St. Andrews tops the league tables in Scotland and is well within the top 10% of similar institutions UK-wide. It is also the only University in Scotland with no grades lower than 4, meaning that all of its departments have achieved international excellence in some aspects of their research. Thus, all students coming to St. Andrews can be assured of being taught by staff with international reputations for research excellence.

During the last year the strategic plan for the development of Research & Enterprise Services has been implemented with the appointment of a Director, an Associate Director for the Arts, Humanities & Social Sciences, a Student Enterprise Officer, an Information Officer, a Proposals Officer and a Database Officer. A number of these posts are supported by external funding from the Scottish Institute for Enterprise and Scottish Enterprise Fife. This enhanced unit will promote and manage the commercialisation of research outputs, aspects of research sponsorship and other external work activities. Current projects include the implementation of the strategic plan between the University and Scottish Enterprise Fife in relation to the Knowledge Transfer agenda, and the management of the recently awarded University Challenge Fund, in which the Universities of Dundee and Aberdeen are partners.

New codes of practice relating to External Work and Procedures for Handling Misconduct in Research have been drawn up and publicised during a consultation phase.

Interdisciplinarity in research has been promoted throughout the year, in particular by the holding of two one-day events promoting interdisciplinarity between the life sciences and the physical and mathematical sciences. In addition three postgraduate studentships in interdisciplinary research have now been established, supported through the University bursary fund. The University is also vigorously engaging in the Sustainability agenda through the development of a new interdisciplinary teaching module addressing this topic.

Information: During the year, the University has successfully chosen and implemented its virtual learning environment (WebCT) and created an early prototype student portal that has been used, *inter alia*, for the new online advising process. New computer clusters have been created in the Schools of Biology and Chemistry; and the clusters in the School of Mathematics and in the Library have been greatly enhanced. We have not yet succeeded in attracting sponsorship that would enable us to offer laptops to students at significantly discounted prices.

The Library has improved access to all of our full-text electronic journals and installed a self-issue point. Funding constraints have delayed digitisation of the University's Page Catalogue.

In terms of information systems, more data is now available via the University's Data Warehouse, an Electronic Document Management System has been successfully implemented and on-line payment systems have been introduced. Several relevant paper publications are now available only via the Web and we have rationalised several paper and online publications by creating new undergraduate and postgraduate handbooks.

Infrastructural improvements have seen the piloting of Gigabit Ethernet technology; the replacement of FatMAN communications links and equipment; and enhancement of video infrastructure, residences network and the Web service.

Estate & Equipment: Significant milestones achieved include the initiation of a major VfM review of Direct Labour and the relocation of the School of Art History. We have not yet completed our Environmental Strategy (now due in June 2003) because of the delayed appointment of the relevant officer; or the refurbishment of the School of Greek, Latin and Ancient History (now due in September 2003) because of the late availability of decant space.

Governance: As planned, the University has succeeded in revising the size and composition of the University Court and completing the first round of performance appraisal of Court members.

Human Resources: In relation to Human Resources' issues, the University might have wished to make more progress on the review of unnecessary variations between terms and conditions and status of different staff groups. However, we have advanced institutional understanding considerably in relation to the job profiles of senior managers, a performance management process, inclusive staff development and structured management development. In addition to developing a process of systematic reward for off-scale employees, the University is also actively concentrating on issues of job evaluation and reward in the light of the implementation of the single pay spine.

Finance: During the year, the University has developed a participative process for strategic and financial planning that draws heavily on input from academic schools and support units. Marsh (UK) Limited have worked with the University during the year to undertake a Strategic Risk Assessment exercise, the output from which has been used locally to identify, evaluate and assist in the management of the University's register of significant risks.

In relation to e-commerce, the introduction of on-line payment systems was a significant success. There is, however, still work outstanding, primarily because of the delay in the appointment of a Financial Controller, on the automation of expense processing and the wider penetration of the purchase order processing system. As planned, we have continued to refine the *Transparent Approach to Costing* (TrAC) computer model, and to disseminate its results for the purposes of improving pricing decisions. Plans to roll out electronic financial reporting were superseded by the implementation of web-based reporting, this has led to a commensurate delay that, coupled with the University's changing IT priorities, will lead to the implementation of the web based reports by the end of the coming year.

Following the review of fund management arrangements for the university's Endowment Funds, the University implemented the transfer of about one-third of the funds under management from Schroder Investment Management to Capital International.

Conclusion

Financially and operationally, 2001/2002 has been a successful year for the University. The University takes particular pride in its achievements in the 2001 Research Assessment Exercise, the outcome of which added not only to the University's reputation for excellence, but through the additional funding it brought, added to our confidence that we will be able to continue to deliver upon our Financial Plans. This, however, does not leave room for complacency, since the drive to maintaining excellence, carries with it significant ambition in terms of the human and physical environment that we seek to provide: ambition that will require careful and innovative planning if funding is not to be an unreasonable constraint upon our future.

William Berry Senior Governor College Gate St Andrews

6 December 2002

RESPONSIBILITIES OF THE COURT OF THE UNIVERSITY OF ST ANDREWS

In accordance with the Universities (Scotland) Act 1889 as amended by the Universities (Scotland) Act 1966, the Court of the University of St. Andrews is responsible for the administration and management of the affairs of the University and is required to present audited financial statements for each financial year.

The Court is responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the University and to enable it to ensure that the financial statements are prepared in accordance with the Universities (Scotland) Act 1889 as amended by the Universities (Scotland) Act 1966, the Statement of Recommended Practice on Accounting for Higher Education Institutions and other relevant accounting standards. In addition, within the terms and conditions of the Financial Memorandum agreed between the Scottish Higher Education Funding Council and the Court of the University of St. Andrews, the University Court, through its designated office holder, is required to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the University and of the surplus or deficit and cash flows for that year.

In causing the financial statements to be prepared, the Court has to ensure that:

- suitable accounting policies are selected and applied consistently;
- judgements and estimates are made that are reasonable and prudent;
- applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- financial statements are prepared on the going concern basis unless it is inappropriate to presume that the University will continue in operation. The Court is satisfied that it has adequate resources to continue in operation for the foreseeable future: for this reason the going concern basis continues to be adopted in the preparation of the financial statements.

The Court has responsibility to:

- ensure that funds from the Scottish Higher Education Funding Council are used only for the
 purposes for which they have been given and in accordance with the Financial Memorandum with
 the Funding Council and any other conditions which the Funding Council may from time to time
 prescribe;
- ensure that there are appropriate financial and management controls in place to safeguard public funds and funds from other sources:
- safeguard the assets of the University and prevent and detect fraud;
- secure the economical, efficient and effective management of the University's resources and expenditure.

The key elements of the University's system of internal financial control, which is designed to discharge the responsibilities set out above, include the following:

• clear definitions of the responsibilities of, and the authority delegated to, heads of academic schools and administrative departments;

RESPONSIBILITIES OF THE COURT OF THE UNIVERSITY OF ST ANDREWS

- a comprehensive planning process, supplemented by detailed annual income, expenditure, capital and cash flow budgets;
- regular reviews of financial performance, including updates of forecast outruns;
- clearly defined and formalised requirements for approval and control of expenditure, with
 investment decisions involving capital or revenue expenditure being subject to formal detailed
 appraisal and review according to approval levels set by the University Court, and promulgated in
 the Financial Regulations and Procedures;
- comprehensive Financial Regulations, detailing financial controls approved by the University Court on the recommendation of the Finance Committee;
- a professional Internal Audit team whose annual programme is approved by the Audit Committee and endorsed by the University Court and whose head provides the Court with a report on internal audit activity within the University and an opinion on the adequacy and effectiveness of the University's system of internal control, including internal financial control.

Any system of internal financial control can, however, only provide reasonable, but not absolute, assurance against material misstatement or loss.

The University is committed to exhibiting best practice in all aspects of corporate governance. This summary describes the manner in which the University has applied the principles set out in Section 1 of the combined Code on Corporate Governance issued by the London Stock Exchange in June 1998. Its purpose is to help the reader of the accounts understand how the principles have been applied.

The University Court is the governing body of the University. Its authority derives from Acts of Parliament which, *inter alia*, vest in the Court the administration of all property and revenues of the University and give it the power to review the decisions of the Senate. The Court thus has overall responsibility for the governance of the University, including all aspects of strategic planning and management of all resources, whether financial, human or physical.

The University Court is responsible for the University's system of internal control and for reviewing its effectiveness. Such a system is designed to manage rather than eliminate the risk of failure to achieve business objectives and can only provide reasonable and not absolute assurance against material misstatement or loss.

The University Court is of the view that there is an ongoing process, principally through the Risk Management Committee and the Audit Committee, for identifying, evaluating and managing the university's significant risks. This began with the execution of a Strategic Risk Assessment Exercise in 2001/2002, upon which the Risk Management Committee received an interim report in April 2002. Between that date and the Committee's next meeting in November 2002, the report was circulated among key managers in the institution to establish agreement on a register of significant risks; to identify timescales for the implementation of risk management procedures; and to identify responsibility for the on-going management of the risks listed. A final report will be considered by the Risk Management Committee at its meeting in November 2002.

The University Court met five times during 2001/2002, and has a number of committees with particular areas of responsibility. The decisions and recommendations of these committees are formally reported to Court. The committees, whose membership is disclosed on Pages 2 and 3, are:

Academic Audit Committee
Audit Committee
Equal Opportunities Committee
Finance Committee
Information Policy Committee
Nominations Committee
Planning and Resources Committee
Remuneration Committee
Risk Management Committee
Staff Committee
Student Services Committee

All of these Committees are formally constituted with terms of reference, outlined in an annual publication "Standing Committees of the University: Membership and Remit" (http://www.st-andrews.ac.uk/services/registry/committe.htm).

¹ Effective from 1 August 2002, the Court the approved the dissolution of the Finance Committee, passing its responsibility relating to financial reporting and stewardship to the Planning and Resources Committee (including the receipt of comment from the Audit Committee in respect of conduct of the audit of these financial statements); and its remit in terms of investments and collections to a newly constituted Investments and Collections Committee.

On the 22 May 2002, the Court received Privy Council approval of Ordinance 121, re constituting the Court from the date of that approval. The main changes, reflected above, were: the reduction in Fife Council representation, from two members to one; the reduction of Senate Assessors from six to four; the reduction of General Council Assessors from four to two; the addition of Students' Association Vice-President (Representation) to the number of ex-officio student representatives; and facility to have eight co-opted members, one more than previously permitted.

In respect of its strategic planning and development responsibilities, the University Court receives recommendations and advice from the **Planning and Resources Committee**. During the year ended 31 July 2002, the committee's membership includes, ex-officio, the four non-executive Court members, who convened the Finance Committee, Information Policy Committee, Staff Committee and Student Services Committee.

The Finance Committee reviewed the annual budget and financial forecasts of the University, the Students' Association and the Athletic Union, and the levels of residential and other fees charged to students; reviews regularly during each year actual income and expenditure as compared with budgeted levels; monitors the level and cost of the University's borrowings and the extent of other liabilities; considers the content of the annual financial statements of the University (in the light of appropriate advice from the Audit Committee), the Students' Association and the Athletic Union and submits such statements to Court; conducts regular reviews of the general investment policy of the University and within the context of that policy monitors the performance of (i) the University's investment advisers, (ii) the investment portfolio(s) under their management and (iii) any and all University investments not under the management of the investment advisers; and reviews the University's assets, advising Court in respect of their management, purchase and sale.

The Nominations Committee advises Court on any matter pertaining to the execution of its governance functions, including the appointment and role of Court's Senior Governor; identifies and recommends persons for membership of the University Court; makes recommendations to Court with regard to (a) the overall structure of University committees and (b) the remit and Court-nominated membership of such committees; and recommends to Court how it should be represented, as necessary, on external bodies and at particular meetings or events.

The Remuneration Committee receives, considers and approves the recommendations of the Principal in relation to the remuneration of all staff whose salaries are not based on a recognised salary scale and in relation to all increases in remuneration which do not represent standard progression with regard to a recognised salary scale; receives and considers information from the Principal on all severance arrangements and approves the recommendations of the Principal on specific arrangements which involve University expenditure in excess of £50,000; determines, through its Court lay members, the remuneration of the Principal; and takes a general overview of all of the above, or any related, matters in order to ensure the exercise of appropriate financial control and of reasonable employer behaviour.

The Audit Committee consists of lay members of Court supplemented by additional co-opted expert lay members to assist it in its role. The committee reviews the audit of the University's annual financial statements and comments thereon to the Finance Committee in advance of its consideration of their content; keeps under review (a) policies, procedures and regulations in respect of the University's assets, and (b) financial controls, accounting procedures, the application of accounting standards, and routine arrangements for the investigation of questions of financial irregularity or impropriety; considers all matters relating to the internal and external audit, and Value for Money review, of the affairs of the University and of those companies controlled by the University Court; receives reports from the internal and external auditors and pursues, as necessary with the relevant officers, issues arising from such reports; considers any other audit-related matters, including reports from the National Audit Office or other external agencies; keeps under review procedures for the appointment of internal and external auditors, implements such procedures and consequently makes

recommendations to the University Court; considers any other Audit matter pertaining to the University. Whilst senior executives attend meetings of the Audit Committee as necessary, they are not members of the Committee; and the Committee has the opportunity to meet with the Internal or External Auditors in the absence of University staff. The Convener of the Audit Committee is accountable to the University Court for conducting the annual performance appraisal of the Senior Governor.

It is the role of the **Risk Management Committee**, in relation to Health and Safety, to audit, upon the basis of advice from the Health and Safety Committee, the annual reports from the University's Director of Environmental Health and Safety Services, the implementation of the Health and Safety Policy Statement of the University Court; to review, at least annually, upon the basis of advice from its Health and Safety Committee, the Health and Safety Policy Statement of the University Court in the light of the requirements and advice of the Safety Inspectorates and other appropriate external agencies; and to make recommendations as necessary in the light of (a) and (b) above. In relation to Insurance, the Committee reviews at least annually, the University's cover; recommends material changes to the nature of the University's insurance cover; and advises on the appointment of University Insurance brokers. Finally, it is also the committee's responsibility to review all other aspects of the University's approach to risk assessment and management, including the ethical and environmental implications of University activity and disaster recovery arrangements.

In keeping with the University's policy on the registration and declaration of interests, all persons routinely attending meetings of the University Court and Committees are required to take proper account of any conflict of interest which might arise from their University involvement on the one hand and their membership of, or connection with, other bodies outside the University on the other. The Clerk of the Court has established and maintains a formal Register of Interests. It is available for inspection in the Court Office by those obliged to supply information for inclusion in the Register, officers of the Scottish Higher Education Funding Council and the University's internal and external auditors. The Clerk may, after consultation with the President of the Court, the Principal and the member(s) concerned, also make the Register, or a specific part of the Register, available to others.

As reported in last year's Reports and Financial Statements, the University has formally compared the practice of the University Court with the requirements of the <u>Guide for Members of Governing Bodies of Scottish Higher Education Institutions and Good Practice Benchmarks</u> (SHEFC Circular 05/99). At 31 July 2001, the Court was able to report that other than in the case of a number of noted exceptions, the University complies with the requirements of the Good Practice Benchmarks. During the year ending 31 July 2002, the Court has effected changes which have achieved compliance with the Good Practice Benchmarks in the following areas:

- The governing body Standing Orders should include a formal mechanism for removal of members, including criteria, when this would be appropriate, and the associated procedures
 - At its meeting on 5 July 2002, the Court approved a recommendation of the Nominations Committee, recognising that the handbook for Court members was already explicit about the circumstances in which Court members would face removal, to adopt a formal mechanism for the removal of Court members.
- The governing body should be represented on the board of directors of related companies by independent lay members of the governing body or by individuals nominated by the governing body; and
 - At its meeting on 5 July 2002, the Court approved a restructuring of the boards of directors of the University subsidiary companies which achieved population of the boards with lay Court membership.

• A formal mechanism should be established through which all material issues about the company's activities, including financial performance and remuneration of directors, are formally reported to the governing body

At its meeting on 8 March 2002, the Court accepted the Finance Committee's recommendation that its remit be extended to include the consideration of the Report and Accounts of the University subsidiary companies; and the formal transmission and reporting of these to the University Court. Subsequent to the dissolution of the Finance Committee on 1 August 2002, this requirement has been embodied in the remit of the reconstituted Planning and Resources Committee.

• The governing body should formally adopt and monitor a range of financial and non-financial performance measures related to the institution's strategic objectives. These should be published as appropriate to enable taxpayers and other 'stakeholders' to monitor the progress and achievements of the institution

As reported last year, the University's fundamental revision of its Strategic Planning Process provides, through the formulation and monitoring of detailed operational plans, a means by which the University Court can assess the University's achievement of its Strategic Plan. Having achieved the end of the first annual cycle, the results of this review are disclosed in the Report of the Convenor of the Planning and Resources Committee at the opening of these Reports and Accounts. It is intended that in future years such a report will focus on the achievement or otherwise of the SMART targets referred to in the Strategic Plan dated July 2002.

In relation to the remaining cases of diversion from the Good Practice benchmarks, the Court does not intend to amend its policy or practice:

• All members, other than those who are members by virtue of their office, should be appointed for a given term, usually three years. They should not normally serve for a consecutive period of more than nine years

It is the normal practice for elected and appointed members of the University Court to have a term of office not exceeding four years. They may serve for a second consecutive term of office but normally not for a total of more than eight years.

• Members should not normally serve for more than one complete term beyond the state retirement age, which for the purpose of this guidance is assumed to be 65

Having considered the matter, the University Court determined that the attainment of a $70^{\rm th}$ birthday prior to appointment or re-appointment should be *prima facie* reason for disqualification/resignation/dismissal from Court.

INDEPENDENT AUDITORS' REPORT TO THE COURT OF THE UNIVERSITY OF ST ANDREWS

We have audited the Financial Statements for the year ended 31 July 2002 which comprise the Consolidated Income and Expenditure Account, Statement of Consolidated Recognised Gains and Losses, Group and University Balance Sheets, Consolidated Cash Flow Statement, Statement of Principle Accounting Policies, and the related notes 1 to 29. These Financial Statements have been prepared on the basis of the accounting policies set out in the Statement of Principal Accounting Policies.

Respective Responsibilities of the Court and Auditors

As described in the Statement of Responsibilities of the University Court, the Court is responsible for the preparation of the Financial Statements in accordance with the University's Charter, the Statement of Recommended Practice: Accounting for Further and Higher Education Institutions and other applicable United Kingdom law and accounting standards.

Our responsibility is to audit the Financial Statements in accordance with relevant legal and regulatory requirements and United Kingdom Auditing Standards.

We report to you our opinion as to whether the Financial Statements give a true and fair view and are properly prepared in accordance with the Statement of Recommended Practice: Accounting for Further and Higher Education Institutions. We also report to you whether income from funding bodies, grants and income for specific purposes and from other restricted funds administered by the University have been applied only for the purposes for which they were received and whether income has been applied in accordance with the Statutes and, where appropriate, with the Financial Memorandum with the Scottish Higher Education Funding Council.

We also report to you if, in our opinion, the *Report of the University Court* is not consistent with the financial statements, if the University has not kept proper accounting records or if we have not received all the information and explanations we require for our audit.

We read the other information contained in the *Report of the University Court* and *Corporate Governance Statement* and consider the implications for our report if we become aware of any apparent misstatements within them.

Basis of Audit Opinion

We conducted our audit in accordance with United Kingdom Auditing Standards issued by the Auditing Practices Board and the Code of Audit Practice issued by the Scottish Higher Education Funding Council. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the Court in the preparation of the Financial Statements, and of whether the accounting policies are appropriate to the Group's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the Financial Statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the Financial Statements.

INDEPENDENT AUDITORS' REPORT TO THE COURT OF THE UNIVERSITY OF ST ANDREWS

Opinion

In our opinion:

- (i) the Financial Statements give a true and fair view of the state of affairs of the University and of the Group as at 31 July 2002, and of the surplus of the Group for the year then ended and have been properly prepared in accordance with the Statement of Recommended Practice: Accounting for Further and Higher Education Institutions;
- (ii) income from the Scottish Higher Education Funding Council, grants and income for specific purposes and from other restricted funds administered by the University have been applied for the purposes for which they were received; and
- (iii) income has been applied in accordance with the Universities (Scotland) Act 1889 as amended by the Universities (Scotland) Act 1966 governing the University and, where appropriate, with the Financial Memorandum dated 1 August 1996 (incorporating 1998 revisions) with the Scottish Higher Education Funding Council.

Ernst and Young LLP, Registered Auditor, Edinburgh

6 December 2002

STATEMENT OF PRINCIPAL ACCOUNTING POLICIES

1. **Accounting convention**

These financial statements have been prepared under the historical cost convention, as modified by the revaluation of Endowment Asset Investments, and in accordance with the Statement of Recommended Practice: Accounting in Further and Higher Education Institutions ("SORP"), together with applicable accounting standards and in accordance with the following accounting policies.

2. **Basis of consolidation**

The consolidated income and expenditure account and balance sheet include the financial statements of the University and all subsidiary undertakings as listed in the notes to the accounts for the financial year to 31 July 2002. The activities of the Students' Association have not been consolidated as the University does not control these activities.

3. Land and buildings

In 1999/00, the University took the opportunity presented under FRS15 to move away from stating land and buildings at valuation, and has reverted to known Historic Cost as at 1 August 1993 and subsequent additions at cost. Land is held freehold and is not depreciated as it is considered to have indefinite useful life. Freehold buildings are written off at the rate of 1% to 25% per annum on cost. Leasehold property is written off over the remaining life of the lease.

Where buildings are acquired or improved with the aid of specific grants they are capitalised and depreciated as above. The related grants are treated as deferred capital grants and released to income over the expected useful life of the buildings.

4. **Equipment**

Equipment costing less than £10,000 is written off in the year of acquisition. In 1994/95, for the first time, and in line with the SORP, all other equipment and furnishings for general University use and in use on research grant contracts were capitalised. Previously, only expenditure on a new telecommunications system and on furnishings for New Hall had been capitalised as equipment. Capitalised equipment and furnishings are stated at cost and depreciated over their expected useful lives, as follows:

Telecommunications system: 7 years straight line
New Hall furnishings: 7 years straight line
Equipment & furniture: 4 years straight line

Where equipment is acquired with the aid of a specific grant it is capitalised and depreciated as above. The related grant is treated as a deferred capital grant and released to income over the expected useful life of the equipment.

5. **Recognition of income**

Income from Specific Endowments and Donations, Research Grants and Contracts, and Other Services Rendered is included in income to the extent of expenditure incurred during the year, together with any related contributions towards overhead costs.

6. **Pension costs**

The two principal pension schemes for the University's staff are the Universities Superannuation Scheme (U.S.S.) and the University of St. Andrews Superannuation and Life Assurance Scheme (S.&L.A.S.). The schemes are defined benefit schemes that are externally funded and contracted out of the State Earnings-Related Pension Scheme. The funds are

STATEMENT OF PRINCIPAL ACCOUNTING POLICIES

valued every three years by a professionally qualified independent actuary using the projected unit method, the rates of contribution payable being determined by the trustees on the advice of the actuaries. In the intervening years the actuaries review the progress of the schemes. Pension costs are assessed in accordance with the advice of the actuaries, based on the latest actuarial valuation of the schemes, and are accounted for on the basis of charging the cost of providing pensions over the period during which the University benefits from the employees' services.

7. Foreign currencies

Transactions denominated in foreign currencies are recorded at the rate of exchange ruling at the date of the transactions. Monetary assets and liabilities denominated in foreign currencies are translated into sterling at year-end rates. The resulting exchange differences are dealt with in the determination of income and expenditure for the financial year.

8. **Investments**

Listed investments are included at market value and heritable property investments at open market value. Investments, which are not listed, are stated at cost less any provision for impairment of their value. Temporary deposits are included at the lower of cost or net realisable value.

9. Stocks

Stocks for resale and other stocks of material value are included at the lower of cost or net realisable value.

10. University Collections

The University holds a number of valuable collections that are not included in the balance sheet. Advice was sought from the University Advisory Committee on Collections and Exhibitions and on 22 September 1993 approximate valuations were obtained for the main holdings of the University. These valuations are disclosed in Note 29.

11. **Provisions**

Provisions are recognised when the institution has a present legal or constructive obligation as a result of a past event, it is probable that a transfer of economic benefit will be required to settle the obligation and a reliable estimate can be made of the amount of the obligation.

12. **Taxation status**

The University of St. Andrews is a tax-exempt charity. This exemption is not extended to the trading activities of the University. Except for its trading activities and certain consultancy and research activities, the University cannot recover the Value Added Tax suffered on its expenditure and this cost is included under the various related expenditure heads.

CONSOLIDATED INCOME AND EXPENDITURE ACCOUNT For the year ended 31 July 2002

	Note	2001/02 £000	2000/01 £000
INCOME			
Funding council grants	1	25,949	25,526
Tuition fees and education contracts	2	14,855	12,593
Research grants and contracts	3	17,287	14,251
Other operating income	4	13,819	11,962
Endowment income and interest receivable	5	1,314	1,808
Total income		73,224	66,140
EXPENDITURE			
Staff costs	6 & 7	44,375	41,457
Depreciation	7 & 9	3,862	3,325
Other operating expenses	7	22,176	19,017
Interest payable	7 & 8	1,504	1,740
Total expenditure		71,917	65,539
Surplus		1,307	601

All activities included in the above income and expenditure account are continuing.

BALANCE SHEETS As at 31 July 2002

		Consolidated		Unive	rsity	
	Note	2002	2001	2002	2001	
		£000	£000	£000	£000	
FIXED ASSETS						
Tangible assets	9	69,409	65,506	69,409	65,506	
Investments	10	245	45	245	45	
		69,654	65,551	69,654	65,551	
ENDOWMENT ASSET INVESTMENTS	11	29,190	35,705	29,190	35,705	
CURRENT ASSETS						
Stocks and stores in hand		474	470	474	470	
Debtors	12	5,905	5,689	6,397	6,181	
Cash at bank and in hand		393	122	381	122	
		6,772	6,281	7,252	6,773	
CREDITORS: AMOUNTS FALLING DUE						
WITHIN ONE YEAR	13	19,857	19,037	21,835	21,027	
NET CURRENT LIABILITIES		(13,085)	(12,756)	(14,583)	(14,254)	
TOTAL ASSETS LESS CURRENT LIABILITIES		85,759	88,500	84,261	87,002	
CREDITORS: AMOUNTS FALLING DUE AFTER						
MORE THAN ONE YEAR	14	21,350	21,350	21,350	21,350	
PROMISSIONS FOR LIABLE WEIGHT AND SUARSES	4.5	104	1.40		1.40	
PROVISIONS FOR LIABILITIES AND CHARGES	15	164	148	164	148	
TOTAL NET ASSETS		64,245	67,002	62,747	65,504	
Represented by:						
DEFERRED CAPITAL GRANTS	16	17,692	15,241	17,692	15,241	
ENDOWMENT FUNDS						
Specific endowments	17	23,353	28,659	23,353	28,659	
General endowments	17	5,837	7,046	5,837	7,046	
		29,190	35,705	29,190	35,705	
RESERVES						
Income and expenditure account	18	17,363	16,056	15,865	14,558	
TOTAL FUNDS		64,245	67,002	62,747	65,504	
					,	

Approved by the University Court of the University of St. Andrews on 6 December 2002, and signed on its behalf by:

Dr Brian A. Lang, Principal and Vice-Chancellor

William Berry, Senior Governor

Andrew Menzies, Quaestor and Factor

CONSOLIDATED CASH FLOW STATEMENT For the year ended 31 July 2002

	Note	2001/02 £000	2000/01 £000
Net cash inflow from operating activities	21	5,784	632
Returns on investment and servicing of finance	22	(703)	(491)
Capital expenditure and financial investment	23	(3,442)	(1,527)
Cash inflow/(outflow) before use of liquid resources and financing		1,639	(1,386)
Management of liquid resources		-	1
Financing	24		(71)
Increase/(Decrease) in cash	25	1,639	(1,457)
Reconciliation of net cash-flow to movement in net debt Increase/(Decrease) in cash in the period Cash (outflow) from decrease from liquid resources Cash outflow from financing Change in net debt resulting from cash flows Net debt at 1 August		1,639 - - - - - - - - - - - - - - - - - - -	(1,457)
Net debt at 31 July		(24,097)	(25,736)

STATEMENT OF CONSOLIDATED TOTAL RECOGNISED GAINS AND LOSSES For the year ended 31 July 2002

	001/02 £000	2000/01 £000
epreciation of assets and tax 18	1,307	601
f endowment asset investments 17	(6,453)	(3,382)
ncome movement for year 17	(489)	(808)
ents 17	426	346
GNISED LOSSES RELATING TO THE YEAR	(5,209)	(3,243)
ves and endowments	51,761	55,004
ed losses for the year	(5,209)	(3,243)
es and endowments	46,552	51,761
ves and endowments ed losses for the year	51,761 (5,209)	55,0 (3,2

1	FUNDING COUNCIL GRANTS			2001/02 £000	2000/01 £000
	SHEFC recurrent grant SHEFC specific grants Total JISC grants Deferred capital grants released in year			24,722 986 59	23,650 1,532 61
	Buildings (note 16) Equipment (note 16)			154 28	125 158
	Total funding council grants			25,949	25,526
2	TUITION FEES AND EDUCATION CONTRACTS				
	Full-time students			6,521	5,981
	Full-time students charged overseas fees			6,502	4,936
	Part-time fees			384	318
	Research training support grants			169	188
	Short course fees Other fees			1,239 40	1,121 49
				40	43
	Total tuition fees and education contracts			14,855	12,593
3	RESEARCH GRANTS AND CONTRACTS	Direct costs	recovered	Overl	neads
		2001/02	2000/01	2001/02	2000/01
		£000	£000	£000	£000
	Research Councils	7,855	6,892	1,716	1,509
	UK government bodies, local and health authorities	5,117	3,094	534	443
	UK based charities	2,287	1,122	21	8
	UK Industry, commerce and public corporations	591	473	211	150
	EU Government bodies	690	524	129	79
	EU other	13	7	3	1
	Other overseas Other Sources	537	479	190	128
	Other Sources	91	104	17	43
		17,181	12,695	2,821	2,361
				2001/02 £000	2000/01 £000
	Total of direct cost and overhead recovered			20,002	15,056
	Income deferred to match capitalised equipment and bu	ıildings (note 1	16)	(4,281)	(1,965)
	Release of deferred capital grant for research grant equi	_		1,566	1,160
	Total research grants and contracts			17,287	14,251

4	OTHER OPERATING INCOME	2001/02 £000	2000/01 £000
	Residences, catering and conferences	9,126	8,191
	Other services rendered	41	82
	Released from deferred capital grants (note 16)	82	83
	Other income	4,570	3,606
	Total other operating income	13,819	11,962
5	ENDOWMENT INCOME AND INTEREST RECEIVABLE		
	Investment income from general endowment asset investments Transferred from specific endowments (note 17)	314 1,000	439 1,369
	Total endowment income and interest receivable	1,314	1,808
6	STAFF		
	Staff Costs:		
	Wages and salaries	37,546	34,969
	Social security costs	2,652	2,545
	Other pension costs (note 26)	4,177	3,943
	Total staff costs (note 7)	44,375	41,457
	Emoluments of Principal:	156	79
	The emoluments of the Principal, who commenced employment on 1 January contributions to U.S.S, which are paid at the same rate as for other academic staff a $(2000/01:£7,700)$		_
		2001/02	2000/01
	Average staff numbers by major category:	Number	Number
	Academic and other related	561	497
	Administrative and clerical	461	450
	Technical	134	133
	Manual Contract research	465 221	413 208
	Total	1,842	1,701
	Remuneration of higher paid staff (excluding		
	employer's Pension contributions)	Number	Number
	£50,001 - £60,000	47	42
	£60,001 - £70,000	17	15
	£70,001 - £80,000	2	5
	£80,001 - £90,000	2	-
	£110,001 - £120,000	1	-
	£150,001 - £160,000	1	

7 ANALYSIS OF EXPENDITURE BY ACTIVITY

			Other		
			operating	Interest	
	Staff costs	Dep'n	expenses	payable	Total
2001/02	£000	£000	£000	£000	£000
Academic departments	23,027	5	4,580	-	27,612
Academic services	2,621	_	1,612	-	4,233
Administration	3,934	1,623	2,737	738	9,032
Premises	2,277	_	2,517	-	4,794
Research grants and contracts	8,408	1,566	5,046	-	15,020
Residences, catering and conferences	3,020	668	3,352	766	7,806
Other expenses	1,088	_	2,332	-	3,420
	44,375	3,862	22,176	1,504	71,917
2000/01	£000	£000	£000	£000	£000
Academic departments	22,768	5	4,263	-	27,036
Academic services	2,089	_	1,512	-	3,601
Administration	3,522	1,625	2,078	937	8,162
Premises	2,212	-	2,566	-	4,778
Research grants and contracts	6,902	1,160	3,846	-	11,908
Residences, catering and conferences	2,969	535	3,137	803	7,444
Other expenses	995	_	1,615	-	2,610
-	41,457	3,325	19,017	1,740	65,539

Surplus/(Deficit) is stated after charging the following which are included in Other Operating Expenses:

2001/02	2000/01
£000	£000
36	36
-	2
43	41
42	42
-	1,494
	£000 36 - 43

8 INTEREST PAYABLE

On bank loans, overdrafts and other loans:		
Repayable within 5 years, not by instalments	194	219
Repayable wholly or partly in more than 5 years	1,310	1,521
Total interest payable (note 7)	1,504	1,740

9 TANGIBLE ASSETS Consolidated and University	Land & buildings freehold £000	Land & buildings leasehold £000	Equipment & furniture £000	Total £000
Historic Cost	2000	2000	1000	2000
At 1 August 2001	66,343	74	19,056	85,473
Additions at cost	3,592	-	4,173	7,765
Disposals	-	-	-	-
At 31 July 2002	69,935	74	23,229	93,238
Depreciation				
At 1 August 2001	6,577	37	13,353	19,967
Charge for year	973	4	2,885	3,862
On disposals				
At 31 July 2002	7,550	41	16,238	23,829
Net book value				
At 31 July 2002	62,385	33	6,991	69,409
At 1 August 2001	59,766	37	5,703	65,506
Financed by Capital Grant	13,303	_	4,389	17,692
Other	49,082	33	2,602	51,717
Net Book Value at 31 July 2002	62,385	33		69,409

10	INVESTMENTS	Unlisted
	Consolidated and University	investments
		0003
	Cost	
	Balance as at 1 August 2001	45
	Investment in University Challenge Fund	200
	Balance as at 31 July 2002	245

Subsidiary companies:

At 31 July 2002, the University held a 100% interest in the following companies, and its shareholdings comprised:

Company	Share capital	Country of incorporation	Activity
St. Andrews University Holdings Ltd.	Limited by guarantee	Scotland	Dormant
St. Andrews University Services Ltd.	£2	Scotland	Vacation letting
St. Andrews Strategic Management Ltd.	£2	Scotland	Dormant
University of St. Andrews Property Services Ltd.	£2	Scotland	Property development

Following a restructuring at 31 July 2001, where St. Andrews University Holdings Ltd (the former holding company for the subsidiaries of the University of St. Andrews) transferred its investments in the subsidiary companies to the University, St. Andrews University Holdings Ltd became dormant. The subsidiaries' principal activities remained the provision of residential and catering services during vacation periods and the development and letting of property for academic and related purposes. St. Andrews Strategic Management Ltd. remained dormant throughout the year.

11	ENDOWMENT ASSET INVESTMENTS			2002	2001
	Consolidated and University			£000	£000
	Balance as at 1 August Additions Disposals Depreciation Cash movement			35,705 17,008 (17,033) (6,453) (37)	39,549 14,566 (13,906) (3,382) (1,122)
	Balance as at 31 July			29,190	35,705
	Represented by: Fixed interest stocks Equities Land and property Debtors Bank, building society and other deposits Total endowment asset investments Fixed interest and equities at cost Land and property at cost			2,077 21,603 4,267 374 869 29,190 24,879 589	3,112 26,837 4,267 583 906 35,705 24,310 589
12	DEBTORS	Consoli	dated	Unive	rsity
	Amounts falling due within one year: Debtors Prepayments and accrued income Amounts due from group undertakings	2002 £000 2,367 3,538 	2001 £000 2,303 3,386 - 5,689	2002 £000 2,367 3,538 492 6,397	2001 £000 2,293 3,301 587
13	CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR	Consoli 2002 £000	dated 2001 £000	Unive 2002 £000	rsity 2001 £000
	Unsecured loans Bank overdraft Income received in advance Amounts due to group undertakings Creditors and accruals Accrued costs of early retirement scheme Social security and other taxation payable	4,004 8,509 6,389 955 19,857	5,414 7,400 4,894 453 876	4,051 8,509 1,874 6,447 954 21,835	5,457 7,400 1,953 4,888 453 876 21,027

14	CREDITORS: AMOUNTS FALLING DUE AFTER MORE THAN ONE YEAR	2002	2001
	Consolidated and University	£000	£000
	Secured Bank Loan	21,350	21,350
	Repayable as follows:		
	In more than one year:		
	Between one and two years	244	-
	Between two and five years	1,094	973
	In five years or more	20,012	20,377
		21,350	21,350

Total repayable

The secured bank loan was drawn from The Royal Bank of Scotland on 3 July 2000. Repayment of the loan commences 39 months after the loan is drawn and is repayable by quarterly instalments over a period of twenty-seven years. The loan is secured on a portion of the freehold land and buildings of the University, and the interest rate is charged on a floating basis over LIBOR.

15	PROVISIONS FOR LIABILITIES AND CHARGES	FSSU unfunded
Consolidated and University		Pension benefits £000
	As at 1 August 2001	148
	Increase during year	52
	Utilised in year	(36)
	As at 31 July 2002	164

Persons retiring under the F.S.S.U. scheme, or who have already retired under the scheme, are entitled as of right to additional benefits that may arise under the F.S.S.U. Supplementation Scheme. These additional benefits are unfunded and are paid, as and when they arise, direct to retired members by the University Court, and are charged against a provision established when members retire to meet this liability (see note 26). The provision was increased during the year both to reflect a year end actuarial valuation (£150,000) in relation to the pensions currently in payment and to recognise, for the first time the potential, actuarially assessed, liability (£14,000) in relation to widows' pensions due on the death of the current pensioners.

Research Other grants

16 DEFERRED CAPITAL GRANTS

10	DEFERRED CAPITAL GRANTS		Research	Otner grants	
	Consolidated and University	SHEFC £000	grants £000	& benefactions £000	Total £000
	As at 1 August 2001				
	Buildings	9,960	-	2,806	12,766
	Equipment	65	2,340	70	2,475
	Total	10,025	2,340	2,876	15,241
	Received				
	Buildings	761	-	-	761
	Equipment		3,520		3,520
	Total	761	3,520	<u>-</u>	4,281
	Released to Income and Expenditure Account				
	Buildings (notes 1 and 4)	154	-	70	224
	Equipment (notes 1 and 3)	28	1,566	12	1,606
	Total	182	1,566	82	1,830
	As at 31 July 2002				
	Buildings	10,567	-	2,736	13,303
	Equipment	37	4,294	58	4,389
	Total	10,604	4,294	2,794	17,692
17	ENDOWMENT FUNDS	e	Specific ndowments	General Endowments	Total
	Consolidated and University		£000	£000	£000
	As at 1 August 2001		28,659	7,046	35,705
	Additions		426	-	426
	Depreciation of endowment asset investments		(5,389)	(1,064)	(6,453)
	Net Income for year Transferred to income and expenditure (note 5)		657 (1,000)	169	826
	•		(1,000)	(314)	(1,314)
	As at 31 July 2002		23,353	5,837	29,190
			Specific	General	Total
		e	ndowments	Endowments	
	Conital		£000	£000	£000
	Capital Chairs and lectureships		6,982	_	6,982
	Other specific purposes		5,623	-	5,623
	Scholarships and bursaries		8,955	-	8,955
	Prize funds		596	-	596
	Other funds		-	5,837	5,837
	Revenue				
	Other specific purposes		279	-	279
	Scholarships and bursaries Prize funds		865	-	865
	r i ize i ulius		53		53
			23,353	5,837	29,190

18	INCOME AND EXPENDITURE ACCOUNT	AND EXPENDITURE ACCOUNT Consolidated		University	
		2001/02 £000	2000/01 £000	2001/02 £000	2000/01 £000
	At 1 August	16,056	15,455	14,558	13,964
	Surplus for the year after depreciation	1,307	601	1,307	594
	As at 31 July	17,363	16,056	15,865	14,558
19	CAPITAL COMMITMENTS Consolidated and University			2002 £000	2001 £000
	In respect of contracts entered into for building work	k at 31 July		7,399	603
20	CONTINGENT LIABILITIES Consolidated and University Guarantee to Halifax plc in respect of staff housing a HM Customs and Excise bond in respect of laborator As at 31 July			285 1 286	369 1 370
21	RECONCILIATION OF CONSOLIDATED OPERASURPLUS TO NET CASH FLOW FROM OPERATION SURPLUS TO NET CASH FLOW FROM OPERATION Depreciation (note 9) Deferred capital grants released to income (note 16) Investment income Surplus on sale of tangible fixed assets Proceeds from sale of endowment assets Interest payable (note 8) (Increase)/decrease in stocks (Increase) in debtors Increase in creditors Increase/(decrease) in provisions			1,307 3,862 (1,830) (1,314) 1,504 (3) (216) 2,458 16	601 3,325 (1,526) (1,808) (1,494) 1,740 33 (565) 354 (28)
	Net cash inflow from operating activities		_	5,784	632

22	RETURNS ON INVESTMENT AND SERVICING O	F FINANCE		2002 £000	2001 £000
	Income from endowments Interest paid			821 (1,524)	1,191 (1,682)
				(703)	(491)
92	CAPITAL EXPENDITURE AND FINANCIAL INVE	STMENIT			
23	Tangible assets acquired (note 9) Fixed asset investments acquired	SIMENI		(7,765) (200)	(5,224)
	Endowment asset investments acquired			(17,184)	(14,566)
	Total fixed and endowment assets acquired			(25,149)	(19,790)
	Receipts from sales of tangible assets Receipts from sales of endowment asset investments Deferred capital grants received (note 16) Endowments received			17,000 4,281 426	1,723 13,839 2,355 346
				(3,442)	(1,527)
24	FINANCING New loans Repayment of long-term loan Repayment of short-term loan			- - - -	(71) (71)
25	ANALYSIS OF CHANGES IN NET DEBT	At 1 August 2001 £000	Cash flows £000	Other non-cash Changes £000	At 31 July 2002 £000
	Cash Cash at bank and in hand Endowment cash Bank overdraft	122 906 (5,414) (4,386)	271 (42) 1,410 1,639	- - - -	393 864 (4,004) (2,747)
	Debt due after one year Secured Loan	(21,350)	_	_	(21,350)
	TOTAL	(25,736)	1,639		(24,097)

26 PENSION ARRANGEMENTS

There are two main pension schemes for University staff as noted below. The University continued to account for these schemes in accordance with SSAP 24. The disclosures given in (b) are those required by that standard. FRS 17 (Accounting for) Retirement Benefits which was introduced in November 2000 and will become fully effective for the University in year ended 31 July 2003. In the intervening years, transitional arrangements apply and these are dealt with in (a) hereunder to the extent that they are not covered in (b).

(a) SSAP 24

The Universities Superannuation Scheme (U.S.S.) is the main scheme covering university teachers and employees of comparable status to a university teacher. The scheme is a defined benefit scheme that is externally funded and contracted out of the State Earnings-Related Pension Scheme. The assets of the scheme are held in a separate trustee-administered fund. The actuarial valuation method employed was the projected unit method.

The actuary to the Universities Superannuation Scheme has confirmed that it is appropriate to take the pensions cost in the institution's accounts to be equal to the actual contribution paid during the year. In particular, the contribution rate recommended following the 1999 valuation has regard to the surplus disclosed, the benefit improvements introduced subsequent to the valuation and the need to spread the surplus in a prudent manner over the future working lifetime of current scheme members.

St. Andrews University Superannuation & Life Assurance Scheme (S.&L.A.S.) provides benefits related to final pensionable salary for other members of staff of the University. The actuarial valuation method employed was the projected unit method.

The assumptions and other data which have the most significant effect on the result of the valuation and the contribution levels are:

	U.S.S.	S.&L.A.S.
Date of latest published actuarial valuation	31 Mar 1999	31 Jul 2001
Investment returns per annum – existing investments	4.5%	6.0%
Investment returns per annum – future investments	5.5%	6.6%
Salary scale increases per annum - past service	3.6% 7	4.0%
Salary scale increases per annum - future service	3.5% \rfloor	4.070
Pension increases per annum - past service	2.6%	2.5%
Pension increases per annum - future service	2.5%	2.370
Market value of assets at date of last published valuation	£18,870M	£28.8M
Proportion of members' accrued benefits covered		
by actuarial value of the assets	108%	94%

The rates of contribution are as follows:

	C.B.B.	D. C. L. 1.D.
From Court	14.00%	11.0%*
From members	6.35%	5.0%*

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^{*} The Pensions Act 1995 and subsequent regulations established a minimum funding requirement (MFR) against which the finances of the Scheme must be tested. As a consequence of the scheme's shortfall against the MFR, it was necessary to increase contributions to satisfy the MFR regulations. With effect from 1 May 2002, total contributions were increased from 16% to 18.45% of pensionable salaries, inclusive of member's contribution at the rate of 5% of pensionable salaries. Following consultation with the trades unions, contributions were adjusted, effective 1 August 2002, to 21.6% of pensionable salary (15.6% from Court, 6% from members).

26 PENSION ARRANGEMENTS (continued)

The total pension costs to the University and its subsidiaries was:	2001/02 £000	2000/01 £000
Contributions to U.S.S. Contributions to S.&L.A.S.	3,299 878	3,063 880
Total pension costs (note 6)	4,177	3,943

(b) FRS 17

The Universities Superannuation Scheme (U.S.S.) is available to staff of more than one employer and it is not possible to identify each institution's share of the underlying assets and liabilities of the scheme. In these circumstances, FRS 17 provides for contributions to the scheme to be accounted for as if it were a defined contribution scheme. As such, the cost recognised within the University's Income and Expenditure account will be equal to the contribution payable to the scheme for the year

St. Andrews University Superannuation & Life Assurance Scheme (S.&L.A.S.)

The University is required to disclose the present value of the scheme assets and liabilities. A full actuarial valuation of the scheme was carried out at 31 July 2001 and updated to 31 July 2002 by a qualified independent actuary. The major assumptions used by the actuary, which was performed on the Projected Unit method, are:

	2002	2001
Discount Rate	5.75%	5.75%
Rate of increase in pensions in payment	2.5%	2.5%
Rate of increase in salaries	4.0%	4.0%
Inflation assumption	2.5%	2.5%

The fair value of the assets of the scheme and the expected rates of return are:

	2002		2001	
	Expected Rates of Return	£000	Expected Rates of Return	£000
Equities Bonds Others	8.5% 5.0% 5.0%	19,200 4,500 800	7.5% 5.0% 5.0%	23,200 4,800 800
		24,500	_	28,800

The following amounts were measured in accordance with the requirements of FRS 17:

As at 31 July	2002 £000	2001 £000
Total market value of scheme assets Present Value of scheme liabilities	24,500 (33,900)	28,800 (30,000)
Deficit in scheme	(9,400)	(1,200)

26 PENSION ARRANGEMENTS (continued)

Under the FRS17 transitional arrangement that apply for the year ending 31 July 2002, the above amounts are not recognised in the financial statements. If they had been, the University's net assets and general reserve at 31 July would be as follows:

Net assets:	2002 £000	2001 £000
Net assets excluding pension liability Pension liability	64,245 (9,400)	67,002 (1,200)
Net assets including pension liability	54,845	65,802
Reserves:		
Income and expenditure reserve excluding pension liability Pension liability	17,363 (9,400)	16,056 (1,200)
Income and expenditure reserve including pension liability	7,963	14,856
Additionally, if the pension costs had been recognised in accordance wi components of the pensions charge would have been recognised in the income and statement of recognised gains and losses for the year ended 31 July 2002:		_
Analysis of amounts charged to income and expenditure account:		£000
Current service cost:	<u>-</u>	1,197
Financing: Expected return on pension scheme assets Interest on expected scheme liabilities	2,025 (1,693)	
	-	332
Analysis of amounts recognised in statement of total recognised gains and loss	ses:	£000
Actual return less expected return on pension scheme assets Experienced gains and losses arising on scheme liabilities Changes in assumptions underlying the present value of scheme liabilities		(6,595) (20) (1,600)
Total actuarial loss recognised	-	(8,215)
The total movement in the University's share of the scheme's deficit during the y	ear is made up a	s follows:
	£000	£000
Deficit on scheme 1 August 2001		(1,200)
Movement in year: Current service cost Contributions Past service costs	(1,197) 910	
Other finance income Actuarial loss	332 (8,245)	

Deficit on scheme at 31 July 2002

The University has contributed to the scheme at the following rates of pensionable salary :

1 August 1991 to 30 April 2002 11%
1 May 2002 to 31 July 2002 13.45%
From 1 August 2002 15.6%

(8,200)

(9,400)

27 RELATED PARTY TRANSACTIONS

Due to the nature of the University's operations and the composition of the University Court (being drawn from local public and private sector organisations) it is inevitable that transactions will take place with organisations in which a member of the University Court may have an interest. All transactions involving organisations in which a member of the University Court may have an interest are conducted at arm's length and in accordance with the University's financial regulations and normal procurement procedures.

In addition, the University Court considers the University of St. Andrews Students' Association to be a related party due to the level of transactions between the two organisations. During 2001/02, the University paid a grant to the Students' Association of £154,000 (2000/01: £139,000). In addition, the Students' Association through its Travel Service, provided travel agency services to the University amounting to £460,000 (2000/01 £426,000). The amount owing to the Students' Association at 31 July 2002 was £53,000 (2001: £22,000) and the amount owing from the Students' Association was £58,000 (2001: £53,000).

28 STUDENT SUPPORT FUNDS

From the 1 August 2002, the Access fund was superseded by two new funds, namely the Hardship Fund and the Mature Students' Bursary Fund. Like the Access Fund, Hardship and Mature Students' Bursary Funds are available solely for students: the University acts only as paying agent. The grants and related disbursements are therefore excluded from the Income and Expenditure Account.

	2001/02 £000		2000/01 £000
	Hardship fund	Mature student bursary fund	Access Fund
Balance at 1 August Scottish Higher Education Funding Council Grants Interest added	91 195 <u>8</u>	21 1	76 281 10
Total available Disbursed to students	294 (220)	22 10	367 (276)
Unspent funds Amount refundable to SAAS	74 (63)	12 (10)	91
Balance at 31 July	11_	2	91

29 UNIVERSITY COLLECTIONS

The University Court holds a number of valuable collections that are not included in the balance sheet. The main collections which have been identified and their indicative values are as follows:

	£000
Art and Silver	4,236
Historical instruments	2,143
Muniments (historical photographs etc.)	210
Historical furniture and furnishings	330
Bell Pettigrew collection	651
Other departmental collections	165
Books including rare volumes and manuscripts	67,550
	75.285